



## Ohio Turnpike and Infrastructure Commission

**Ferzan M. Ahmed, P.E.**  
*Executive Director*

November 12, 2020

**Jerry N. Hruby**  
*Chairman*

**Timothy J. Paradiso**  
*Vice Chairman*

*Secretary-Treasurer*

**Sandra K. Barber**  
*Member*

**Guy C. Coviello**  
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**Rob McColley**  
*Ohio Senate Member*

**Dave Greenspan**  
*Ohio House Member*

**Ferzan M. Ahmed, P.E.**  
*Executive Director*

Ms. Wendy Zahn  
Director, Legislative Service Commission  
Riffe State Office Building, 9<sup>th</sup> Floor  
77 South High Street  
Columbus, Ohio 43215

RE: Ohio Turnpike and Infrastructure Commission's Proposed 2021  
Operating and Capital Budgets

Dear Director Zahn:

In accordance with Ohio Revised Code Section 5537.17(H), I have enclosed the Ohio Turnpike and Infrastructure Commission's proposed 2021 operating and capital budgets.

The operating budget reflects a \$27.6 million decrease in revenues and a \$0.5 million decrease in operating expenses from last year's budget. The decrease in revenues is a result of lower toll and concession revenues due to the effect of COVID-19 on turnpike traffic and lower investment income due to lower investment rates and lower investment balances. Operating expense includes a 3.5% decrease in salary expenses, a 0.9% decrease in fringe benefit expenses and a 3.1% increase in non-salary related expenditures. The operating budget also reflects a \$4.6 million increase in debt service payments from last year's budget.

The capital expenditures planned for 2021 include replacing 36.6 lane miles of the original concrete base pavement, resurfacing 39.5 lane miles of roadway and one interchange. We have also planned for four bridge deck replacements, one bridge removal and the continuation of our bridge painting program. In addition, the planned 2021 capital expenditures include the continuation of our toll collection system modernization program. Attached is the tentative listing of all the capital projects planned for 2021.

Please let me know if you have any questions or comments.

Sincerely,

Ferzan M. Ahmed, P.E.  
Executive Director

FMA/mmm

Enclosures

cc: Governor Mike DeWine  
President of the Ohio Senate  
Speaker of the Ohio House of Representatives  
Director of Budget and Management  
Commission Members  
CFO/Comptroller

**OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION  
2021 ANNUAL OPERATING BUDGET**

|   | <u>PLEGDED</u>        | <u>NON-PLEDGED</u>  | <u>TOTAL</u>          |
|---|-----------------------|---------------------|-----------------------|
| <b>REVENUES:</b>                                    |                       |                     |                       |
| TOLL  | \$ 302,779,000        | \$ -                | \$ 302,779,000        |
| CONCESSION  | 13,327,700            | 525,600             | 13,853,300            |
| INVESTMENT  | 1,224,600             | 78,300              | 1,302,900             |
| FUEL TAX  | -                     | 3,000,000           | 3,000,000             |
| OTHER   | 7,340,700             | -                   | 7,340,700             |
| <b>TOTAL REVENUES</b>                               | <u>\$ 324,672,000</u> | <u>\$ 3,603,900</u> | <u>\$ 328,275,900</u> |
| <b>EXPENDITURES:</b>                                |                       |                     |                       |
| <b>OPERATION, MAINTENANCE &amp; ADMINISTRATION:</b> |                       |                     |                       |
| ADMINISTRATION & INSURANCE                          | \$ 15,542,800         | \$ -                | \$ 15,542,800         |
| MAINTENANCE OF ROADWAY & STRUCTURES                 | 46,146,800            | -                   | 46,146,800            |
| SERVICES & TOLL OPERATIONS                          | 55,900,300            | -                   | 55,900,300            |
| TRAFFIC CONTROL, SAFETY, PATROL & COMM.             | 15,554,700            | -                   | 15,554,700            |
| <b>TOTAL OPERATION, MAINTENANCE &amp; ADMIN.</b>    | <u>133,144,600</u>    | <u>-</u>            | <u>133,144,600</u>    |
| <b>DEBT SERVICE PAYMENTS</b>                        | <u>118,588,500</u>    | <u>-</u>            | <u>118,588,500</u>    |
| <b>TOTAL EXPENDITURES</b>                           | <u>251,733,100</u>    | <u>-</u>            | <u>251,733,100</u>    |
| <b>TRANSFERS TO / (FROM):</b>                       |                       |                     |                       |
| EXPENSE RESERVE                                     | (44,700)              | -                   | (44,700)              |
| NON-TRUST FUND                                      | -                     | 73,500              | 73,500                |
| FUEL TAX FUND                                       | -                     | 3,003,000           | 3,003,000             |
| SERVICE PLAZAS CAPITAL IMPROVEMENT FUND             | -                     | 527,400             | 527,400               |
| RENEWAL & REPLACEMENT FUND                          | 5,000,000             | -                   | 5,000,000             |
| SYSTEM PROJECTS FUND                                | 67,893,600            | -                   | 67,893,600            |
| CONSTRUCTION FUND                                   | 90,000                | -                   | 90,000                |
| <b>TOTAL TRANSFERS</b>                              | <u>72,938,900</u>     | <u>3,603,900</u>    | <u>76,542,800</u>     |
| <b>TOTAL EXPENDITURES &amp; TRANSFERS</b>           | <u>\$ 324,672,000</u> | <u>\$ 3,603,900</u> | <u>\$ 328,275,900</u> |

**OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION  
2021 TOTAL CAPITAL EXPENDITURES BUDGET**

|   | <b>IDENTIFIED<br/>PROJECTS</b> | <b>UNCOMMITTED<br/>FUNDS</b> | <b>TOTAL<br/>BUDGETED<br/>EXPENDITURES</b> |
|---|--------------------------------|------------------------------|--|
| <b>SYSTEM PROJECTS FUND</b>                   | <b>\$ 73,196,544</b>           | <b>\$ 12,072,438</b>         | <b>\$ 85,268,982</b>                       |
| <b>CONSTRUCTION FUND</b>                      | <b>\$ 85,500,000</b>           | <b>\$ 4,600,970</b>          | <b>\$ 90,100,970</b>                       |
| <b>RENEWAL &amp; REPLACEMENT FUND</b>         | <b>\$ 17,480,505</b>           | <b>\$ 2,172,739</b>          | <b>\$ 19,653,244</b>                       |
| <b>FUEL TAX FUND</b>                          | <b>\$ 6,648,000</b>            | <b>\$ 1,465,147</b>          | <b>\$ 8,113,147</b>                        |
| <b>SERVICE PLAZA CAPITAL IMPROVEMENT FUND</b> | <b>\$ 793,200</b>              | <b>\$ 1,093,422</b>          | <b>\$ 1,886,622</b>                        |
| <b>TOTAL 2021 EXPENDITURES</b>                | <b><u>\$ 183,618,249</u></b>   | <b><u>\$ 21,404,716</u></b>  | <b><u>\$ 205,022,965</u></b>               |

OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION  
2021 SYSTEM PROJECTS BUDGET

|   |                             |
|---|-----------------------------|
| Estimated Beginning Balance January 1, 2021 | \$ 17,375,382               |
| Transfers from 2021 Operating Funds:        | 67,893,600                  |
| Funds to be carried over to 2022            | -                           |
| <b>Total 2021 Available Funds</b>           | <b><u>\$ 85,268,982</u></b> |

|  | Future Year<br>Expenditure | 2021<br>Expenditure  | 2021<br>Totals              |
|--|----------------------------|----------------------|-----------------------------|
| <b>2021 Expenditures:</b>                                    |                            |                      |                             |
| Continuing Expenditures from 2020:                           |                            |                      |                             |
| 39 MP 169.74 to MP 176.34 EB/WB, Cuyahoga County             | \$ -                       | \$ 1,100,000         |                             |
| 39 MP 46.5 to MP 51.4 EB/WB, Fulton & Lucas Counties         | \$ -                       | \$ 15,500,000        |                             |
| 43 Bridge Removal (MP 223.0)                                 | \$ -                       | \$ 1,000,000         |                             |
| 43 Bridge Removal & Deck Replacements (MPs 34.2, 34.5, 35.2) | \$ -                       | \$ 1,000,000         |                             |
| 58 New Mainline Toll Plaza at MP 49.0                        | \$ -                       | \$ 10,656,000        |                             |
| 59 Shoulder Repair and Resurfacing (MP235.9-241.25)          | \$ -                       | \$ 1,300,000         |                             |
| 64 Customer Service Center                                   | \$ -                       | \$ 2,476,196         |                             |
| 64 Toll Collection System                                    | \$ 31,700,000              | \$ 17,000,000        |                             |
| Other  | \$ -                       | <u>\$ 4,614,348</u>  |                             |
| <b>Total Continuing Expenditures from 2020</b>               |                            |                      | <b>\$ 54,646,544</b>        |
| <b>New 2021 Projects:</b>                                    |                            |                      |                             |
| 43 Bridge Repair and Resurfacing                             |                            |                      |                             |
| A. Deck Replacements and Overlay (MPs 91.1, 91.6, 92.0)      |                            | \$ 5,500,000         |                             |
| B. Deck Replacements/Widening (MPs 222.7, 222.8)             |                            | <u>\$ 10,400,000</u> |                             |
| Total  |                            |                      | \$ 15,900,000               |
| 59 Resurfacing Pavement                                      |                            |                      |                             |
| A. TP 25 Ramps   |                            | <u>\$ 500,000</u>    |                             |
| Total  |                            |                      | \$ 500,000                  |
| 71 Engineering Consulting Services                           |                            |                      |                             |
| Design & Consulting Services                                 |                            |                      | \$ 2,150,000                |
| <b>Total 2021 Expenditures on New Projects</b>               |                            |                      | <b><u>\$ 18,550,000</u></b> |
| <b>Total 2021 Expenditures</b>                               |                            |                      | <b><u>\$ 73,196,544</u></b> |
| <b>Uncommitted Funds</b>                                     |                            |                      | <b>\$ 12,072,438</b>        |
| <b>Total 2021 Expenditures and Uncommitted Funds</b>         |                            |                      | <b><u>\$ 85,268,982</u></b> |

OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION  
2021 CONSTRUCTION FUND

|   |                             |
|---|-----------------------------|
| Estimated Beginning Balance January 1, 2021 | \$ 10,970                   |
| Transfers from 2021 Operating Funds:        | 90,000                      |
| Bond Proceeds                               | 140,000,000                 |
| Funds to be carried over to 2022            | (50,000,000)                |
| <b>Total 2021 Available Funds</b>           | <b><u>\$ 90,100,970</u></b> |

|  | Future Year<br>Expenditure | 2021<br>Expenditure  | 2021<br>Totals              |
|--|----------------------------|----------------------|-----------------------------|
| <b>2021 Expenditures:</b>                            |                            |                      |                             |
| Continuing Expenditures from 2020:                   |                            |                      |                             |
| 39 MP 0.0 to MP 7.2 EB/WB, Williams County           | \$ 48,000,000              | \$ 24,000,000        |                             |
| 39 MP 208.2 to MP 212.8 EB/WB, Trumbull County       | \$ 22,000,000              | \$ 21,000,000        |                             |
| Other  |                            | <u>\$ -</u>          |                             |
| <b>Total Continuing Expenditures from 2020</b>       |                            |                      | <b>\$ 45,000,000</b>        |
| <b>New 2021 Projects:</b>                            |                            |                      |                             |
| 39 Pavement Repair & Replacement                     |                            |                      |                             |
| A. MP 236.5 to MP 241.26, Mahoning County            | \$ 25,000,000              | <u>\$ 17,000,000</u> |                             |
| Total  |                            |                      | 17,000,000                  |
| 58 Toll Plazas - Improvements, Repairs & Replacement |                            |                      |                             |
| A. New Mainline Toll Plaza at MP 4.0                 | \$ 8,500,000               | \$ 3,500,000         |                             |
| B. New Mainline Toll Plaza at MP 211.0               | \$ 9,500,000               | \$ 3,500,000         |                             |
| C. Toll Plazas 64 and 152 Add Lane                   | \$ 1,000,000               | <u>\$ 5,500,000</u>  |                             |
| Total  |                            |                      | \$ 12,500,000               |
| 59 Resurfacing Pavement                              |                            |                      |                             |
| A. MP 112.53 to MP 118.8 (All Lanes & Shldrs)        |                            | <u>\$ 11,000,000</u> |                             |
| Total  |                            |                      | \$ 11,000,000               |
| <b>Total 2021 Expenditures on New Projects</b>       |                            |                      | <b>\$ 40,500,000</b>        |
| <b>Total 2021 Expenditures</b>                       |                            |                      | <b><u>\$ 85,500,000</u></b> |
| <b>Uncommitted Funds</b>                             |                            |                      | <b>4,600,970</b>            |
| <b>Total 2021 Expenditures and Uncommitted Funds</b> |                            |                      | <b><u>\$ 90,100,970</u></b> |

OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION  
2021 RENEWAL AND REPLACEMENT BUDGET

|  |                      |
|--|----------------------|
| Estimated Beginning Balance January 1, 2021      | \$ 14,653,244        |
| Transfers from 2021 Operating Funds:             | 5,000,000            |
| Total 2021 Available Funds                       | <u>\$ 19,653,244</u> |
|  |                      |
| 2021 Expenditures:                               |                      |
| Total Continuing Expenditures from 2020          | \$ 5,462,505         |
|  |                      |
| New 2021 Projects:                               |                      |
| 24 Guardrail – Additions & Replacement           | \$ 150,000           |
| 25 Patrol Posts                                  | \$ 25,000            |
| 26 Roadway Lighting                              | \$ 250,000           |
| 31 Maintenance Equipment                         | \$ 1,369,000         |
| 32 Maintenance Vehicles                          | \$ 4,025,000         |
| 38 Communications Equipment – New or Replacement | \$ 4,233,000         |
| 39 Pavement Repair & Replacement                 | \$ 250,000           |
| 41 Resealing Asphalt Surfaces                    | \$ 100,000           |
| 43 Bridge Repair & Resurfacing                   | \$ 50,000            |
| 48 Administration Building                       | \$ 25,000            |
| 53 Service Plazas                                | \$ 90,000            |
| 56 Maintenance Buildings                         | \$ 225,000           |
| 58 Toll Plazas                                   | \$ 50,000            |
| 61 Landscaping                                   | \$ 225,000           |
| 67 Computer Equipment                            | \$ 505,000           |
| 68 Right-of-Way Fence                            | \$ 50,000            |
| 69 Drainage                                      | \$ 150,000           |
| 73 Automotive Equipment – Replacement            | \$ 246,000           |
|  |                      |
| Total 2021 Expenditures on New Projects          | <u>\$ 12,018,000</u> |
|  |                      |
| Total 2021 Expenditures                          | <u>\$ 17,480,505</u> |
|  |                      |
| Uncommitted Funds                                | 2,172,739            |
|  |                      |
| Total 2021 Expenditures and Uncommitted Funds    | <u>\$ 19,653,244</u> |

OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION  
2021 FUEL TAX BUDGET

|   |              |                            |
|---|--------------|----------------------------|
| Estimated Beginning Balance January 1, 2021   |              | \$ 5,110,147               |
| Transfers from 2021 Operating Funds:          |              | 3,003,000                  |
| Total 2021 Available Funds                    |              | <u>\$ 8,113,147</u>        |
|   | 2021         | 2021                       |
| 2021 Expenditures:                            | Expenditure  | Totals                     |
| Continuing Expenditures from 2020:            |              |                            |
| 40 A. Bridge Painting                         | \$ 48,000    | \$ 48,000                  |
| Total Continuing Expenditures from 2020       |              | <u>\$ 48,000</u>           |
| New 2021 Projects:                            |              |                            |
| 40 Repainting Bridges and Towers              |              |                            |
| A. MPs 145.9, 147.9, 148.0                    | \$ 3,800,000 |                            |
| 70 Correction of Slope Failures               |              |                            |
| A. MP 73.9 EB and WB                          | \$ 2,800,000 |                            |
| Total   |              | \$ 6,600,000               |
| Total 2021 Expenditures on New Projects       |              | <u>\$ 6,600,000</u>        |
| Total 2021 Expenditures                       |              | <u>\$ 6,648,000</u>        |
| Uncommitted Funds                             |              | 1,465,147                  |
| Total 2021 Expenditures and Uncommitted Funds |              | <u><u>\$ 8,113,147</u></u> |

OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION  
2021 SERVICE PLAZA CAPITAL IMPROVEMENT BUDGET

|   |             |                            |
|---|-------------|----------------------------|
| Estimated Beginning Balance January 1, 2021             |             | \$ 1,359,222               |
| Transfers from 2021 Operating Funds:                    |             | 527,400                    |
| Total 2021 Available Funds                              |             | <u>\$ 1,886,622</u>        |
|   |             |                            |
|   | 2021        | 2021                       |
| 2021 Expenditures:                                      | Expenditure | Totals                     |
| Continuing Expenditures from 2020:                      |             |                            |
| 53 A. None  | \$ -        |                            |
| Total Continuing Expenditures from 2020                 |             | <u>\$ -</u>                |
| New 2021 Projects:                                      |             |                            |
| 41 Resealing Asphalt Surfaces                           |             |                            |
| A. Sealing Paved Areas at Service Plazas, SP 1 and 3    | \$ 300,000  |                            |
| Total   |             | \$ 300,000                 |
| 53 Service Plazas                                       |             |                            |
| A. Misc. Refurbishments                                 | \$ 100,000  |                            |
| B. Exterior Picnic Tables - SP7 (12)                    | \$ 13,200   |                            |
| C. Replacement Hot Water System, SP 3, 7, 8             | \$ 120,000  |                            |
| D. Replacement Air Conditioning Compressors, SP 6 & 7   | \$ 140,000  |                            |
| E. Update ADA Access at Service Areas, SP 1,3,4,6,7,8   | \$ 60,000   |                            |
| F. Replace Footer Drain Ejector & Sewer Pumps, SP 6 & 7 | \$ 50,000   |                            |
| G. Boiler Burner Replacements, SP 8                     | \$ 10,000   |                            |
| Total   |             | \$ 493,200                 |
| Total 2021 Expenditures on New Projects                 |             | <u>\$ 793,200</u>          |
| Total 2021 Expenditures                                 |             | <u>\$ 793,200</u>          |
| Uncommitted Funds                                       |             | 1,093,422                  |
| Total 2021 Expenditures and Uncommitted Funds           |             | <u><u>\$ 1,886,622</u></u> |





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*Executive Director*

Mr. Biagio Impala  
Huntington National Bank  
Suite 600-CM23  
200 Public Square  
Cleveland, Ohio 44101

RE: Ohio Turnpike and Infrastructure Commission's Proposed 2021  
Operating and Capital Budgets

Dear Mr. Impala:

In accordance with Section 5.01(a)(i) of the Master Trust Agreement, I have enclosed the Ohio Turnpike and Infrastructure Commission's proposed 2021 operating and capital budgets.

The operating budget reflects a \$27.6 million decrease in revenues and a \$0.5 million decrease in operating expenses from last year's budget. The decrease in revenues is a result of lower toll and concession revenues due to the effect of COVID-19 on turnpike traffic and lower investment income due to lower investment rates and lower investment balances. Operating expense includes a 3.5% decrease in salary expenses, a 0.9% decrease in fringe benefit expenses and a 3.1% increase in non-salary related expenditures. The operating budget also reflects a \$4.6 million increase in debt service payments from last year's budget.

The capital expenditures planned for 2021 include replacing 36.6 lane miles of the original concrete base pavement, resurfacing 39.5 lane miles of roadway and one interchange. We have also planned for four bridge deck replacements, one bridge removal and the continuation of our bridge painting program. In addition, the planned 2021 capital expenditures include the continuation of our toll collection system modernization program. Attached is the tentative listing of all the capital projects planned for 2021.

Please let me know if you have any questions or comments.

Sincerely,

Ferzan M. Ahmed, P.E.  
Executive Director

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